

## FACT BOOK KEIHAN

2019年3月期

FY2019 (Ended March 31, 2019)

# 2019年5月16日 京阪ホールディングス株式会社

May 16, 2019 Keihan Holdings Co., Ltd.

## 目 次

## 「京阪圏」エリアデータ 財務データ(連結) 連結貸借対照表 連結損益計算書及び連結包括利益計算書 連結キャッシュ・フロー計算書 セグメント情報 有利子負債/EBITDA倍率推移(連結) 連結範囲・従業員数(連結) 運輸成績(京阪電気鉄道㈱)

## Table of Contents

"Keihan" Area Data	I
Financial Data (Consolidated)	2
Consolidated Balance Sheet	3
Consolidated Statement of Income and Consolidated Statement of Comprehensive Income	5
Consolidated Statement of Cash Flows	6
Segment Information	7
Trend of Interest-bearing debt / EBITDA Multiple (Consolidated)	1
Scope of Consolidation; Number of Employees (Consolidated)	1:
Transportation Statistics (Keihan Electric Railway Co., Ltd.)	13

## 「京阪圏」エリアデータ "Keihan" Area Data

(単位:km, 千人)

(Unit: Square kilometers, Thousands of people)

		面積					人	☐ (Population	1)	,			
		(Area)	1985	1990	1995	2000	2005	2010	2015	2016	2017	2018	2019
大阪市	Osaka City	225.30	2,636	2,624	2,602	2,599	2,629	2,667	2,691	2,702	2,713	2,725	2,726
守口市	Moriguchi City	12.71	159	157	158	152	147	146	143	142	142	142	141
門真市	Kadoma City	12.30	141	142	142	136	132	130	123	122	121	120	120
寝屋川市	Neyagawa City	24.70	258	257	260	251	242	238	237	235	233	231	231
枚方市	Hirakata City	65.12	382	391	397	403	404	408	404	402	402	400	399
交野市	Katano City	25.55	64	65	73	77	78	78	76	76	76	76	76
(大阪府下 計)	(Osaka Pref. Total)	365.68	3,640	3,636	3,632	3,618	3,632	3,667	3,674	3,679	3,687	3,694	3,693
八幡市	Yawata City	24.35	72	76	76	74	74	74	72	72	71	71	71
久御山町	Kumiyama Town	13.86	19	18	18	17	17	16	15	15	15	15	15
宇治市	Uji City	67.54	165	177	185	189	190	190	184	183	182	182	181
京都市	Kyoto City	827.83	1,479	1,461	1,449	1,468	1,475	1,474	1,475	1,474	1,472	1,468	1,465
(京都府下 計)	(Kyoto Pref. Total)	933.58	1,735	1,732	1,728	1,748	1,756	1,754	1,746	1,744	1,740	1,736	1,732
大津市	Otsu City	464.51	235	260	279	288	303	335	340	340	341	341	341
沿線合計	Keihan area total	1,763.77	5,610	5,628	5,639	5,654	5,691	5,756	5,760	5,763	5,768	5,771	5,766
滋賀県	Shiga Pref.	4,017.38	1,156	1,222	1,287	1,343	1,380	1,404	1,412	1,413	1,412	1,412	1,412
京都府	Kyoto Pref.	4,612.20	2,587	2,602	2,630	2,644	2,647	2,637	2,610	2,605	2,599	2,591	2,586
大阪府	Osaka Pref.	1,905.29	8,668	8,735	8,797	8,805	8,817	8,865	8,839	8,837	8,831	8,824	8,817
兵庫県	Hyogo Pref.	8,400.95	5,278	5,405	5,402	5,551	5,590	5,594	5,534	5,520	5,503	5,483	5,475
奈良県	Nara Pref.	3,690.94	1,305	1,375	1,431	1,443	1,421	1,399	1,364	1,356	1,348	1,340	1,336
和歌山県	Wakayama Pref.	4,724.65	1,087	1,074	1,080	1,070	1,036	998	963	953	944	934	930
関西圏 合計	Kansai area total	27,351.41	20,081	20,413	20,627	20,856	20,891	20,897	20,722	20,684	20,637	20,584	20,556
比率	Keihan area's ratio	6.4%	27.9%	27.6%	27.3%	27.1%	27.2%	27.5%	27.8%	27.9%	27.9%	28.0%	28.1%
l													
全国	Japan	377,974.17	121,049	123,611	125,570	126,926	127,756	128,056	127,094	126,933	126,706	126,443	126,220
全国比率	Keihan area's ratio	0.5%	4.6%	4.6%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.6%	4.6%	4.6%

出典:【人口】国勢調査資料及び総務省・各府県による各年10月現在の推計人口資料。2019年は総務省・各府県による推計人口資料(3月1日現在、概算値) 【面積】国土交通省国土地理院「全国都道府県市区町村別面積調」(2018年10月1日現在)

Source: [Population] Population census data and population estimates by the Ministry of Internal Affairs and Communication and prefectural governments as of October each year. For 2019, population estimates by the Ministry of Internal Affairs and Communication and prefectural governments (Approximate figures as of March 1. (\*))

[Area] "Areas of Municipalities and Prefectures of Japan" by the Geospatial Information Authority of Japan of the Ministry of Land, Infrastructure, Transport and Tourism (as of October 1, 2018)

## 財務データ(連結) Financial Data (Consolidated)

(単位:百万円) (Unit: Millions of yen)

									(01111.111	illions of yen
	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
営業収益 Operating revenue	254,761	259,511	265,629	279,156	289,203	294,906	300,188	302,917	322,276	326,159
営業利益 Operating income	13,766	16,269	18,160	23,289	25,085	29,437	31,524	32,343	31,458	33,715
経常利益 Ordinary income	9,200	11,846	13,580	18,933	21,457	27,435	28,461	30,335	29,630	32,108
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	4,498	6,478	7,005	11,077	14,420	17,864	22,385	22,636	22,712	21,480
総資産 Total assets	589,629	606,229	642,502	653,462	671,182	664,236	670,333	679,631	*2 698,786	731,750
純資産 Net assets	133,052	136,352	145,788	158,121	169,864	190,513	191,790	203,455	223,559	238,695
有利子負債 Interest-bearing debt	310,289	310,269	335,864	327,880	321,044	311,010	325,714	314,539	316,399	334,346
設備投資額 Capital expenditure	43,853	29,781	32,487	19,977	31,179	15,878	31,398	39,173	39,745	43,631
減価償却費 Depreciation	17,420	17,715	18,109	17,071	16,603	17,107	17,571	18,074	19,113	19,819
営業活動によるキャッシュ・フロー Cash flows from operating activities	20,525	27,558	14,818	43,901	29,573	21,459	36,334	38,569	44,438	36,473
投資活動によるキャッシュ・フロー Cash flows from investing activities	△ 34,660	△ 26,044	△ 40,872	△ 28,489	△ 15,132	△ 4,473	△ 27,750	△ 29,597	△ 32,603	△ 48,059
フリーキャッシュ・フロー Free cash flow	△ 14,135	1,514	△ 26,053	15,412	14,441	16,985	8,584	8,971	11,835	△ 11,586
財務活動によるキャッシュ・フロー Cash flows from financing activities	14,113	△ 3,776	18,420	△ 11,941	△ 11,412	△ 16,275	△ 5,768	△ 20,020	△ 9,858	12,655
現金及び現金同等物の増減額 Net Increase (decrease) in cash and cash equivalents	△ 22	△ 2,262	△ 7,633	3,470	3,028	710	2,816	△ 11,048	1,976	1,069
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	28,996	26,746	19,127	22,802	25,831	26,552	29,372	18,324	20,300	21,377
1株当たり当期純利益(円)*1 Earnings per share (yen)*1	7.99	11.52	12.46	19.70	25.65	31.78	39.95	211.01	211.87	200.40
潜在株式調整後1株当たり当期純利益(円)*1 Diluted earnings per share (yen)*1	_	_	_	_	_	_	_	211.00	211.85	200.36
1株当たり純資産(円)*1 Net assets per share (yen)*1	232.62	238.08	254.57	276.40	297.08	334.67	349.13	1,870.99	2,055.87	2,193.68
1株当たり配当額(円)*1 Dividend per share (yen)*1	5.00	5.00	5.00	5.00	6.00	6.00	6.00	30.00	35.00	35.00
自己資本当期純利益率(ROE)(%) Return on equity (ROE)(%)	3.5	4.9	5.1	7.4	8.9	10.1	11.9	11.6	10.8	9.4
総資産営業利益率(ROA)(%) Return on assets (ROA)(%)	2.4	2.7	2.9	3.6	3.8	4.4	4.7	4.8	*2 4.6	4.7
自己資本比率(%) Capital adequacy ratio (%)	22.2	22.1	22.3	23.8	24.9	28.3	28.2	29.5	*2 31.5	32.1
有利子負債/EBITDA倍率(倍) Interest-bearing debt / EBITDA multiple (Times)	9.9	9.1	9.3	8.1	7.7	6.7	6.6	6.2	6.3	6.3
ネット有利子負債/EBITDA倍率(倍) Net interest-bearing debt / EBITDA multiple (Times)	9.0	8.3	8.7	7.6	7.1	6.1	6.1	5.9	5.9	5.9

<sup>\*1 2017</sup>年10月1日付で普通株式5株につき1株の割合で株式併合を行っており、前期の期首に当該株式併合が行われたと仮定して、1株当たり当期純利益、潜在株式調整後1株当たり当期純利益、1株当たり純資産、1株当たり配当額を算定しております。 Keihan Holdings Co., Ltd. has conducted a consolidation of common shares at a rate of one share for every five shares with an effective date of October 1, 2017. Earnings per share, diluted earnings per share, net assets per share and dividend per share have been calculated as if this consolidation of shares was conducted at the beginning of the previous fiscal year.

<sup>\*2 「『</sup>税効果会計に係る会計基準』の一部改正」(企業会計基準第28号 平成30年2月16日)等の適用に伴い、総資産・総資産営業利益率・自己資本比率は当該会計基準等を遡及適用した数値となっております。

Accompanying the application of "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Accounting Standards Board of Japan, Statement No. 28, February 16, 2018), etc., the figures for Total assets, Return on assets and Capital adequacy ratio have been restated.

## 連結貸借対照表(資産の部) Consolidated Balance Sheet (Assets)

(単位:百万円) (Unit: Millions of yen)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
流動資產 Current assets	131,166	132,791	137,064	134,596	147,216	171,449	168,510	157,655	168,266	180,080
現金及び預金 Cash and deposits	28,774	26,853	18,626	22,851	25,880	26,600	25,072	18,372	20,317	21,385
受取手形及び売掛金 Notes and accounts receivable - trade	18,909	21,397	25,845	22,354	24,603	30,892	23,702	25,760	31,199	31,189
未収還付法人税等 Income taxes receivable	_	_	_	_	_	_	_	_	_	_
有価証券 Securities	384	21	560	347	860	352	2,188	70	51	809
たな卸資産 Inventories	_	_	_	_	_	_	_	_	_	_
販売土地及び建物 Land and buildings for sale	69,655	71,752	81,055	75,764	83,075	101,243	100,742	99,541	105,070	112,710
商品 Merchandise	1,831	1,824	1,816	1,733	1,729	1,894	1,976	1,878	1,772	1,813
繰延税金資産 Deferred tax assets	3,137	3,003	2,329	2,637	2,855	2,614	2,533	2,670	_	_
その他 Other	8,629	8,102	7,148	9,187	8,430	8,110	12,565	9,970	10,099	12,440
貸倒引当金 Allowance for doubtful accounts	△ 158	△ 164	△ 316	△ 280	△ 218	△ 260	△ 270	△ 609	△ 243	△ 267
固定資產 Non-current assets	458,463	473,437	505,438	518,866	523,965	492,787	501,822	521,976	530,519	551,669
有形固定資産 Property, plant and equipment	412,103	422,503	449,878	452,086	457,887	418,141	441,247	456,920	455,624	473,522
建物及び構築物 Building and structures	185,340	183,133	185,268	182,195	190,767	187,950	198,994	198,409	193,388	207,375
機械装置及び運搬具 Machinery, equipment and vehicles	14,400	12,684	11,628	12,460	11,604	12,979	13,466	16,575	16,672	17,686
土地 Land	187,610	197,557	221,993	222,783	219,359	206,616	213,810	222,847	217,866	218,789
建設仮勘定 Construction in progress	18,399	21,060	22,684	26,004	26,917	2,119	6,076	10,623	19,065	19,272
その他 Other	6,351	8,067	8,303	8,643	9,238	8,476	8,898	8,464	8,632	10,397
無形固定資產 Intangible assets	8,297	7,816	8,370	7,593	8,043	8,820	8,245	8,044	9,267	9,210
投資その他の資産 Investments and other assets	38,062	43,117	47,188	59,186	58,034	65,825	52,329	57,011	65,627	68,937
投資有価証券 Investment securities	29,359	28,513	32,149	37,661	38,569	47,358	39,959	38,229	43,676	45,362
長期貸付金 Long-term loans receivable	109	375	644	395	388	388	388	682	689	539
繰延税金資産 Deferred tax assets	1,959	4,681	4,840	2,333	2,483	1,656	2,208	7,209	*1 9,500	9,904
退職給付に係る資産 Net defined benefit asset	_	_	_	_	553	1,464	21	266	704	1,072
その他 Other	6,853	9,704	9,639	18,851	16,097	15,033	9,811	10,843	11,340	12,331
貸倒引当金 Allowance for doubtful accounts	△ 218	△ 157	△ 85	△ 54	△ 57	△ 75	△ 59	△ 219	△ 283	△ 272
資産合計 Total assets	589,629	606,229	642,502	653,462	671,182	664,236	670,333	679,631	*2 698,786	731,750

<sup>\*1 「『</sup>税効果会計に係る会計基準』の一部改正」(企業会計基準第28号 平成30年2月16日)等の適用に伴い、繰延税金資産(流動資産)は投資その他の資産(固定資産)に組替えて表示しております。 Accompanying the application of "Partial Amendments to Accounting Standard for Tax Effect Accounting Standards Board of Japan, Statement No. 28, February 16, 2018),etc., Deferred tax assets previously recorded under Current assets are included under Investments and other assets.

<sup>\*2 「『</sup>税効果会計に係る会計基準』の一部改正」(企業会計基準第28号 平成30年2月16日)等の適用に伴い、総資産は当該会計基準等を遡及適用した数値となっております。 Accompanying the application of "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Accounting Standards Board of Japan, Statement No. 28, February 16, 2018), etc., the figures for Total assets have been restated.

### 連結貸借対照表(負債・純資産の部) Consolidated Balance Sheet (Liabilities and Net Assets)

(単位:百万円) (Unit: Millions of ven)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
流動負債 Current Liabilities	166,510	176,890	184,947	176,940	179,858	192,141	152,337	136,217	161,600	178,310
支払手形及び買掛金 Notes and accounts payable - trade	9,664	9,603	10,295	10,096	11,258	11,404	10,775	11,248	11,588	11,544
短期借入金 Short-term loans payable	98,744	90,756	107,000	80,546	78,823	106,105	68,780	65,363	80,202	96,076
短期社債 Short-term bonds payable	_	2,000	_	1,000	_	_	5,000	_	_	_
1年内償還予定の社債 Current portion of bonds	591	10,287	420	10,376	10,331	10,251	10,245	45	10,045	10,045
未払法人税等 Income taxes payable	1,439	3,873	2,489	4,777	4,995	4,191	5,619	5,990	4,524	5,505
繰延税金負債 Deferred tax liabilities	2	3	2	0	0	2	1	_	_	_
前受金 Advances received	16,164	18,383	22,066	24,091	25,031	10,207	8,011	6,979	7,521	8,439
賞与引当金 Provision for bonuses	2,725	2,606	2,611	2,634	2,793	2,637	2,667	2,630	2,555	2,867
商品券等引換損失引当金 Provision for loss on unused gift certificate	249	280	309	331	355	384	407	508	565	634
関係会社整理損失引当金 Provision for loss on liquidation of subsidiaries and associates	_	166	_	_	_	_	_	_	_	_
その他 Other	36,928	38,928	39,752	43,086	46,267	46,956	40,829	43,450	44,596	43,196
固定負債 Non-current liabilities	290,066	292,985	311,767	318,400	321,459	281,581	326,204	339,959	*2 313,626	314,744
社債 Bonds payable	60,632	61,054	81,363	70,987	70,655	60,403	80,257	90,191	80,125	90,059
長期借入金 Long-term loans payable	138,626	136,985	140,450	160,942	159,857	134,234	161,430	158,938	146,026	138,164
長期未払金 Long-term accounts payable - other	9,890	7,844	5,611	2,238	785	253	654	685	536	442
繰延税金負債 Deferred tax liabilities	3,753	5,907	8,442	8,530	8,646	9,349	7,944	11,236	*1 10,915	9,110
再評価に係る繰延税金負債 Deferred tax liabilities for land revaluation	41,336	41,313	36,203	36,189	36,184	32,715	31,087	33,168	33,137	33,047
退職給付引当金 Provision for retirement benefits	14,325	15,323	14,855	14,558	_	_	_	_	_	_
役員退職慰労引当金 Provision for directors' retirement benefits	589	644	582	628	673	620	447	437	345	297
退職給付に係る負債 Net defined benefit liability	_	_	_	_	19,121	19,665	18,933	20,011	18,790	18,360
その他 Other	20,912	23,912	24,257	24,325	25,535	24,339	25,448	25,289	23,749	25,262
負債合計 Total liabilities	456,577	469,876	496,714	495,340	501,318	473,722	478,542	476,176	<b>*2</b> 475,226	493,055
株主資本 Shareholders' equity	99,926	103,369	107,680	116,170	126,535	139,314	142,165	157,060	176,033	193,189
資本金 Capital stock	51,466	51,466	51,466	51,466	51.466	51.466	51.466	51.466	51,466	51.466
資本剰余金 Capital surplus	28,819	28,819	28.818	28.818	28,819	28.819	28.794	28.782	28.787	28.789
利益剰余金 Retained earnings	20.871	24.430	28.752	37.258	47.700	60.525	79.103	98.392	117.384	134.559
自己株式 Treasury shares	△ 1,231	△ 1,347	△ 1,357	△ 1,373	△ 1,451	△ 1,497	△ 17,199	△ 21,580	△ 21,603	△ 21,626
その他の包括利益累計額 Accumulated other comprehensive income	30,980	30,538	35,493	39,266	40,473	48,801	46,962	43,509	44,341	41,946
その他有価証券評価差額金 Valuation difference on available-for-sale securities	5,271	4,757	4,624	8,423	10,966	15,187	12,221	11,266	10,787	8,191
土地再評価差額金 Revaluation reserve for land	25,708	25,780	30,869	30,842	32,008	35,496	37,557	35,584	36,088	36,373
為替換算調整勘定 Foreign currency translation adjustment	_	_	_	_	_	_	_	△ 2	6	△ 20
退職給付に係る調整累計額 Remeasurements of defined benefit plans	_	_	_	_	△ 2,501	△ 1,881	△ 2,815	△ 3,338	△ 2,540	△ 2,597
新株予約権 Subscription rights to shares	_	_	_	_	_	_	_	27	44	75
非支配株主持分 Non-controlling interests	2,146	2,445	2,613	2,685	2,855	2,398	2,662	2,857	3,139	3,484
純資産合計 Total net assets	133,052	136,352	145,788	158,121	169,864	190,513	191,790	203,455	223,559	238,695
負債純資産合計 Total liabilities and net assets	589,629	606,229	642,502	653,462	671,182	664,236	670,333	679,631	*2 698,786	731,750
天原元末在日日 Total Habilities and net assets	569,629	000,229	042,002	000,402	0/1,182	004,230	0/0,333	0/8,031	<b>≁∠</b> 080,760	/31,/00

<sup>\*1 「『</sup>税効果会計に係る会計基準』の一部改正」(企業会計基準第28号 平成30年2月16日)等の適用に伴い、繰延税金負債(流動負債)は固定負債に組替えて表示しております。
Accompanying the application of "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Accounting Standards Board of Japan, Statement No. 28, February 16, 2018),etc.,
Deferred tax liabilities previously recorded under Current Liabilities are included under Non-current liabilities.

the figures for Total liabilities have been restated.

<sup>\*2 「『</sup>税効果会計に係る会計基準』の一部改正」(企業会計基準第28号 平成30年2月16日)等の適用に伴い、負債合計は当該会計基準等を遡及適用した数値となっております。
Accompanying the application of "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Accounting Standards Board of Japan, Statement No. 28, February 16, 2018),etc.,

## 連結損益計算書 Consolidated statement of income

(単位:百万円) (Unit: Millions of yen)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
営業収益 Operating revenue	254,761	259,511	265,629	279,156	289,203	294,906	300,188	302,917	322,276	326,159
営業費 Operating expenses	240,995	243,242	247,468	255,866	264,118	265,468	268,663	270,573	290,817	292,443
運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation	215,825	217,346	221,274	229,023	238,013	238,680	240,069	232,252	248,780	249,885
販売費及び一般管理費 Selling, general and administrative expenses	25,169	25,895	26,194	26,843	26,104	26,788	28,594	38,320	42,037	42,558
営業利益 Operating income	13,766	16,269	18,160	23,289	25,085	29,437	31,524	32,343	31,458	33,715
営業外収益 Non-operating income	1,763	1,919	1,789	1,354	1,578	2,809	2,145	2,050	1,971	2,016
受取利息 Interest income	52	34	19	16	14	13	42	56	65	56
受取配当金 Dividend income	396	537	513	487	557	632	747	793	788	880
持分法による投資利益 Share of profit of entities accounted for using equity method	_	12	_	_	_	1,177	21	_	_	_
雑収入 Miscellaneous income	1,314	1,334	1,256	850	1,006	985	1,333	1,199	1,117	1,079
営業外費用 Non-operating expenses	6,328	6,342	6,369	5,710	5,206	4,811	5,208	4,058	3,800	3,623
支払利息 Interest expenses	5,369	5,224	5,031	4,768	4,276	3,931	3,581	2,802	2,561	2,401
持分法による投資損失 Share of loss of entities accounted for using equity method	9	_	52	28	14	_	_	16	59	85
雑支出 Miscellaneous expenses	949	1,117	1,286	914	915	880	1,627	1,239	1,179	1,136
経常利益 Ordinary income	9,200	11,846	13,580	18,933	21,457	27,435	28,461	30,335	29,630	32,108
特別利益 Extraordinary income	2,635	2,795	2,316	1,991	2,805	21,279	8,239	5,403	6,626	4,312
工事負担金等受入額 Contribution for construction	768	719	694	56	201	18,617	842	292	516	318
補助金 Subsidy	1,045	1,249	1,092	1,217	1,315	1,144	1,680	1,417	1,473	1,366
固定資産売却益 Gain on sales of non-current assets	55	318	53	643	608	1,164	426	306	284	324
投資有価証券売却益 Gain on sales of investment securities	90	_	357	6	631	11	348	2,776	916	1,922
負ののれん発生益 Gain on bargain purchase	_	_	_	_	_	340	4,709	_	_	_
その他 Other	675	508	119	68	48	_	230	610	3,436	380
特別損失 Extraordinary losses	3,154	3,354	3,442	2,091	1,498	22,075	4,630	4,036	2,572	4,372
固定資産圧縮損 Loss on reduction of non-current assets	990	1,011	800	797	826	18,401	1,475	911	1,042	862
減損損失 Impairment loss	1,218	668	1,891	782	91	1,712	61	1,359	61	1,333
固定資産除却損 Loss on retirement of non-current assets	148	207	273	285	241	284	937	1,303	995	1,194
固定資産売却損 Loss on sales of non-current assets	74	_	_	182	239	1,615	0	0	_	_
段階取得に係る差損 Loss on step acquisitions	_	_	_	_	_	_	2,119	_	_	_
その他 Other	721	1,466	477	43	98	61	36	461	472	981
税金等調整前当期鈍利益 Profit before income taxes	8,682	11,288	12,454	18,834	22,765	26,640	32,069	31,702	33,684	32,048
法人税、住民税及び事業税 Income taxes - current	1,977	4,681	4,709	7,009	8,295	8,038	9,094	10,255	10,701	11,322
法人税等調整額 Income taxes - deferred	1,984	△ 199	517	634	△ 173	527	274	△ 1,401	△ 27	△ 1,160
当期純利益 Profit	_	6,805	7,227	11,189	14,643	18,074	22,699	22,848	23,009	21,886
非支配株主に帰属する当期純利益 Profit attributable to non-controlling interests	222	326	221	111	223	209	313	212	297	405
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	4,498	6,478	7,005	11,077	14,420	17,864	22,385	22,636	22,712	21,480

## 連結包括利益計算書 Consolidated statement of comprehensive income

(単位:百万円)

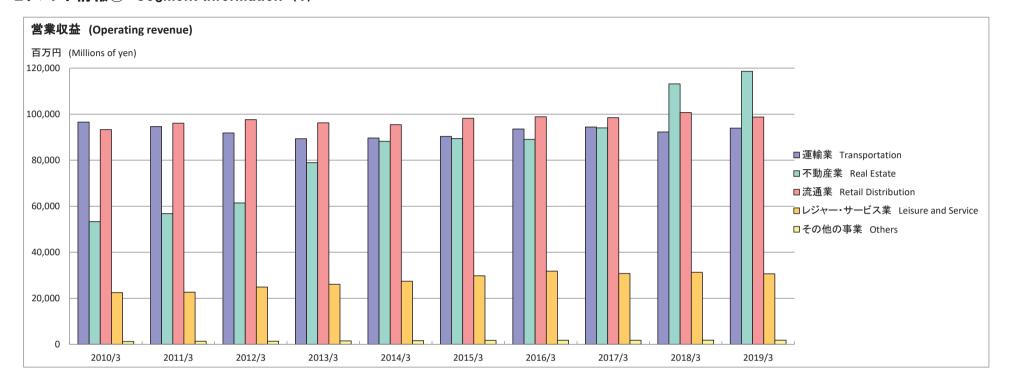
	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
当期純利益 Profit	_	6,805	7,227	11,189	14,643	18,074	22,699	22,848	23,009	21,886
その他の包括利益 Other comprehensive income	_	△ 525	4,952	3,806	2,545	8,306	△ 2,289	△ 3,554	349	Δ 2,710
その他有価証券評価差額金 Valuation difference on available-for-sale securities	_	△ 524	△ 139	3,806	2,545	4,230	△ 2,981	△ 941	△ 456	△ 2,627
土地再評価差額金 Revaluation reserve for land	_	_	5,091	_	_	3,456	1,625	△ 2,087	_	_
退職給付に係る調整額 Remeasurements of defined benefit plans, net of tax	_	_	_	_	_	619	△ 934	△ 522	797	△ 56
持分法適用会社に対する持分相当額 Share of comprehensive income of affiliates accounted for using equity method	_	△ 0	0	△ 0	_	_	_	△ 2	8	△ 27
包括利益 Comprehensive income	_	6.280	12,179	14.995	17.188	26,380	20,409	19.294	23,359	19.175

## 連結キャッシュ・フロー計算書 Consolidated Statement of Cash Flows

(単位:百万円) (Unit: Millions of ven)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	Millions of yen) 2019/3
営泉活動によるキャッシュ・フロー Cash flows from operating activities	20,525	27,558	14,818	43,901	29,573	21,459	36,334	38,569	44,438	36,473
税金等調整前当期純利益 Profit before income taxes	8,682	11,288	12,454	18,834	22,765	26,640	32,069	31,702	33,684	32,048
減価償却費 Depreciation	17,420	17,715	18,109	17,071	16,603	17,107	17,571	18,074	19,113	19,819
たな卸資産の増減額(Δは増加) Decrease (increase) in inventories	△ 3,903	△ 2,025	△ 8,663	5,344	△ 4,636	△ 18,235	342	1,260	8,159	△ 7,042
その他 Other, net	3,501	7,421	3,593	11,663	6,636	8,109	△ 3,006	△ 232	△ 2,567	3,406
小計 Subtotal	25,701	34,400	25,492	52,912	41,369	33,622	46,977	50,805	58,388	48,232
利息及び配当金の受取額 Interest and dividend income received	474	597	556	528	596	670	837	852	854	939
利息の支払額 Interest expenses paid	△ 5,418	△ 5,218	△ 5,104	△ 4,807	△ 4,321	△ 3,970	△ 3,604	△ 2,855	△ 2,628	△ 2,394
法人税等の支払額 Income taxes paid	△ 231	△ 2,219	△ 6,126	△ 4,732	△ 8,070	△ 8,863	△ 7,874	△ 10,147	△ 12,175	△ 10,303
特別退職金の支払額 Extra retirement payments	_	_	_	_	_	_	_	△ 85	_	_
投資活動によるキャッシュ・フロー Cash flows from investing activities	△ 34,660	△ 26,044	△ 40,872	△ 28,489	△ 15,132	△ 4,473	△ 27,750	△ 29,597	△ 32,603	△ 48,059
固定資産の取得による支出 Purchase of non-current assets	△ 40,532	△ 26,465	△ 32,792	△ 21,415	△ 26,425	△ 19,912	△ 28,696	△ 34,079	△ 41,018	△ 43,329
固定資産の売却による収入 Proceeds from sales of non-current assets	365	788	1,417	877	7,295	16,349	930	466	8,637	502
工事負担金等受入による収入 Proceeds from contribution received for construction	5,883	1,784	3,348	1,615	1,925	1,176	1,315	496	140	315
投資有価証券の取得による支出 Purchase of investment securities	△ 76	△ 36	△ 5,265	△ 987	△ 1,077	△ 2,335	△ 2,111	△ 1,630	△ 5,251	△ 5,867
投資有価証券の売却による収入 Proceeds from sales of investment securities	257	_	742	30	2,521	20	349	5,357	1,022	2,353
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of shares of subsidiaries resulting in change in scope of consolidation	_	_	△ 9,475	_	_	△ 52	_	_	_	_
連結の範囲の変更を伴う子会社株式の取得による収入 Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	_	_	_	_	_	-	_	_	490	_
連結の範囲の変更を伴う子会社株式の売却による収入 Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	_	_	_	_	_	_	_	_	2,826	_
関係会社出資金の払込による支出 Payment of investments in capital of subsidiaries and associates	_	_	_	△ 8,387	_	_	_	_	_	_
その他 Other, net	△ 557	△ 2,115	1,154	△ 223	629	280	463	△ 208	548	△ 2,033
財務活動によるキャッシュ・フロー Cash flows from financing activities	14,113	△ 3,776	18,420	△ 11,941	Δ 11,412	△ 16,275	△ 5,768	△ 20,020	△ 9,858	12,655
短期借入金の純増減額(△は減少) Net increase (decrease) in short-term loans payable	1,077	△ 6,657	3,092	△ 5,960	△ 2,892	2,726	△ 10,701	△ 7,995	△ 1,655	2,400
短期社債の純増減額(ムは減少) Net increase (decrease) in short-term bonds payable	△ 4,000	2,000	△ 2,000	1,000	△ 1,000	_	5,000	△ 5,000	_	_
長期借入れによる収入 Proceeds from long-term loans payable	40,563	28,561	43,454	43,739	23,286	26,223	75,672	31,867	30,781	44,923
長期借入金の返済による支出 Repayments of long-term loans payable	△ 26,278	△ 31,533	△ 30,274	△ 43,514	△ 23,202	△ 28,156	△ 75,099	△ 29,781	△ 34,595	△ 39,310
社債の発行による収入 Proceeds from issuance of bonds	20,194	10,633	20,600	_	9,934	_	29,938	9,936	_	19,862
社債の償還による支出 Redemption of bonds	△ 11,474	△ 591	△ 10,287	△ 420	△ 10,376	△ 10,331	△ 10,251	△ 10,245	△ 45	△ 10,045
長期未払金の返済による支出 Payments of long-term accounts payable - other	△ 2,529	△ 2,585	△ 2,632	△ 2,678	△ 2,730	△ 1,401	△ 15	_	_	_
配当金の支払額 Cash dividends paid	△ 2,815	△ 2,810	△ 2,806	△ 2,811	△ 2,812	△ 3,651	△ 3,372	△ 3,235	△ 3,218	△ 4,012
自己株式の取得による支出 Purchase of treasury shares	△ 182	△ 123	△ 14	△ 19	△ 93	△ 47	△ 15,703	△ 4,381	△ 36	△ 23
その他 Other, net	△ 441	△ 669	△ 712	△ 1,275	△ 1,525	△ 1,637	△ 1,234	△ 1,185	△ 1,086	△ 1,138
現金及び現金同等物の増減額 Net increase (decrease) in cash and cash equivalents	△ 22	△ 2,262	△ 7,633	3,470	3,028	710	2,816	△ 11,048	1,976	1,069
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	29,018	28,996	26,746	19,127	22,802	25,831	26,552	29,372	18,324	20,300
新規連結に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents from newly consolidated subsidiary	_	_		204	_	_	_	_	_	7
非連結子会社との合併に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries		12	13	_	_	10	4	_	_	
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	28,996	26,746	19,127	22,802	25,831	26,552	29,372	18,324	20,300	21,377

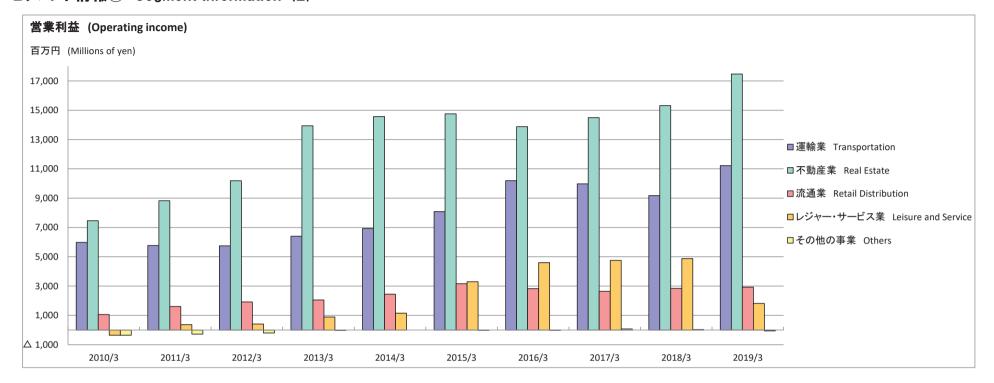
## セグメント情報① Segment Information (1)



(単位:百万円)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
営業収益 Operating revenue	254,761	259,511	265,629	279,156	289,203	294,906	300,188	302,917	322,276	326,159
	96,543	94,605	91,858	89,328	89,661	90,341	93,562	94,404	92,262	93,926
不動産業 Real Estate	53,335	56,801	61,442	78,948	88,179	89,454	89,033	94,014	113,132	118,607
流通業 Retail Distribution	93,290	96,060	97,637	96,224	95,427	98,200	98,875	98,493	100,709	98,727
レジャー・サービス業 Leisure and Service	22,485	22,641	24,931	26,081	27,423	29,761	31,813	30,801	31,298	30,621
その他の事業 Others	1,249	1,339	1,327	1,487	1,637	1,707	1,755	1,792	1,824	1,843
消去又は全社 Adjustments	△ 12,143	△ 11,937	△ 11,566	△ 12,914	△ 13,125	△ 14,559	△ 14,852	△ 16,588	△ 16,951	△ 17,567

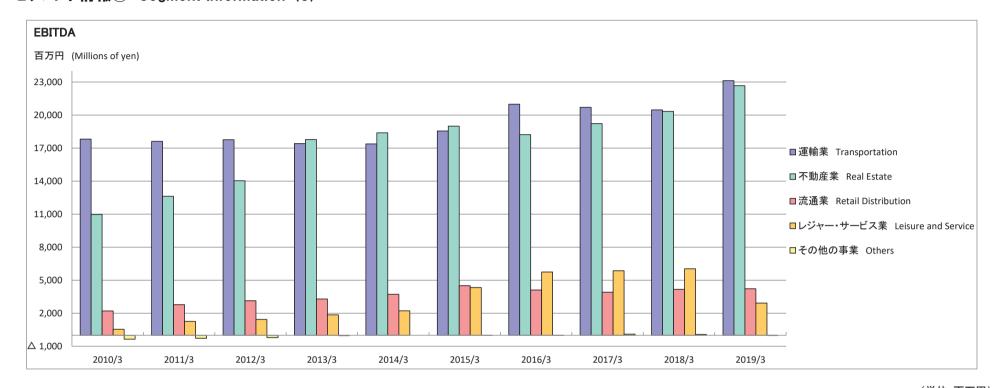
## セグメント情報② Segment Information (2)



(単位:百万円)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
営業利益 Operating income	13,766	16,269	18,160	23,289	25,085	29,437	31,524	32,343	31,458	33,715
	5,980	5,766	5,740	6,398	6,928	8,086	10,193	9,976	9,180	11,221
不動産業 Real Estate	7,458	8,820	10,186	13,936	14,571	14,752	13,882	14,491	15,316	17,468
流通業 Retail Distribution	1,057	1,604	1,919	2,052	2,445	3,161	2,826	2,636	2,845	2,923
レジャー・サービス業 Leisure and Service	△ 359	368	413	890	1,153	3,299	4,599	4,755	4,877	1,817
その他の事業 Others	△ 359	△ 279	△ 207	△ 31	△ 0	△ 4	△ 12	74	34	△ 57
消去又は全社 Adjustments	△ 11	△ 11	109	43	△ 13	142	34	408	△ 795	342

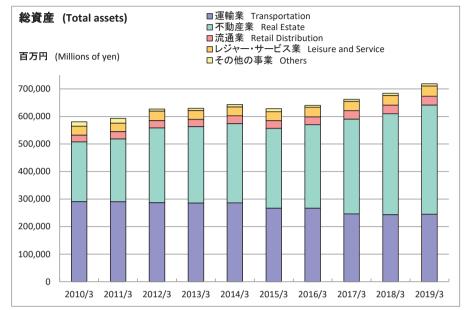
## セグメント情報③ Segment Information (3)

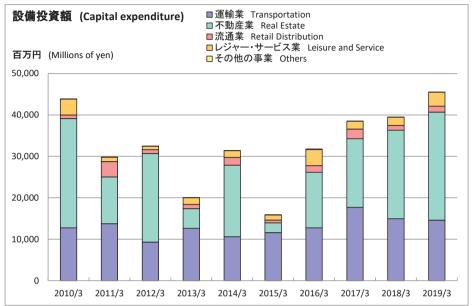


(単位:百万円)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
減価償却費 Depreciation	17,420	17,715	18,109	17,071	16,603	17,107	17,571	18,074	19,113	19,819
	11,836	11,846	12,019	11,010	10,445	10,468	10,788	10,722	11,289	11,898
不動産業 Real Estate	3,519	3,798	3,844	3,847	3,812	4,242	4,333	4,732	5,017	5,197
流通業 Retail Distribution	1,158	1,182	1,219	1,250	1,273	1,348	1,284	1,276	1,326	1,306
レジャー・サービス業 Leisure and Service	905	886	1,023	963	1,070	1,042	1,145	1,101	1,163	1,116
その他の事業 Others	1	1	2	0	0	5	17	30	37	37
消去又は全社 Adjustments	_	_	_	_	_	_	_	209	279	262
EBITDA	31,186	33,985	36,269	40,361	41,688	46,545	49,095	50,418	50,571	53,535
運輸業 Transportation	17,816	17,613	17,759	17,408	17,374	18,555	20,982	20,699	20,469	23,119
不動産業 Real Estate	10,977	12,619	14,031	17,783	18,384	18,994	18,216	19,224	20,334	22,666
流通業 Retail Distribution	2,215	2,786	3,139	3,302	3,719	4,509	4,111	3,913	4,171	4,230
レジャー・サービス業 Leisure and Service	545	1,255	1,436	1,853	2,223	4,342	5,745	5,857	6,040	2,933
その他の事業 Others	△ 357	△ 278	△ 205	△ 30	0	1	5	104	71	△ 20
消去又は全社 Adjustments	△ 11	Δ 11	109	43	△ 13	142	34	618	△ 515	605

## セグメント情報(4) Segment Information (4)



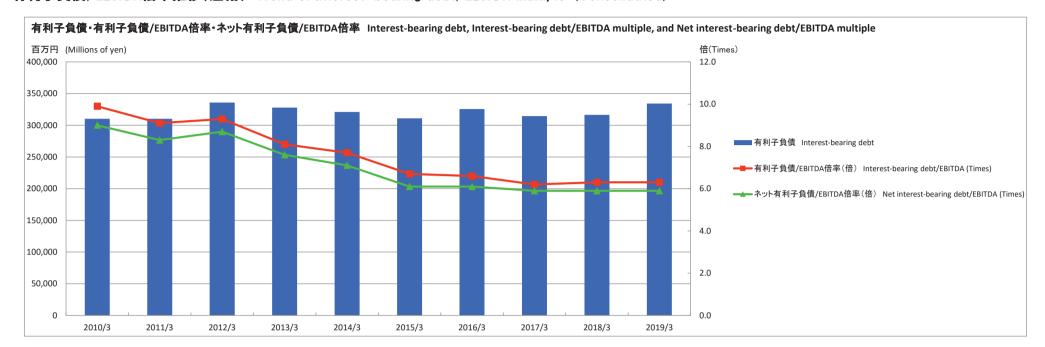


(単位:百万円) (Unit: Millions of yen)

	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
総資産 Total assets	589,629	606,229	642,502	653,462	671,182	664,236	670,333	679,631	698,786	731,750
	290,843	290,416	287,170	285,619	286,069	267,028	266,694	246,368	243,758	244,887
不動産業 Real Estate	216,962	227,923	271,465	277,814	287,930	289,667	303,245	344,032	366,165	396,874
流通業 Retail Distribution	24,511	26,799	26,783	26,236	28,417	27,918	28,664	30,648	31,049	31,783
レジャー・サービス業 Leisure and Service	32,046	30,533	34,044	32,169	32,409	32,382	34,871	33,826	35,430	37,446
その他の事業 Others	15,938	17,313	7,537	7,852	8,326	11,150	7,006	7,255	7,680	7,802
消去又は全社 Adjustments	9,327	13,242	15,501	23,769	28,029	36,088	29,851	17,498	14,701	12,954
設備投資額 Capital expenditure	43,853	29,781	32,487	19,977	31,179	15,878	31,398	39,173	39,745	43,631
運輸業 Transportation	12,742	13,730	9,321	12,612	10,590	11,601	12,749	17,690	14,952	14,609
不動産業 Real Estate	26,401	11,309	21,382	4,772	17,284	2,351	13,392	16,553	21,345	26,080
流通業 Retail Distribution	853	3,721	922	1,015	1,891	683	1,609	2,341	1,188	1,428
レジャー・サービス業 Leisure and Service	3,862	1,031	835	1,639	1,622	1,223	3,924	1,877	1,959	3,364
その他の事業 Others	11	10	24	5	9	18	120	34	7	9
消去又は全社 Adjustments	△ 16	△ 21	_	△ 68	△ 219	_	△ 398	675	293	△ 1,860

- (注)1. 2010/3期の数値は、2011/3期以降のマネジメント・アプローチ適用後のセグメント区分に組替えて記載しております。
  - 2. 2013/3期の数値は、2014/3期以降の変更後のセグメント区分に組替えて記載しております。
  - 3. 2015/3期の数値は、2016/3期以降の変更後のセグメント区分に組替えて記載しております。
  - 4.「『税効果会計に係る会計基準』の一部改正」(企業会計基準第28号 平成30年2月16日)等の適用に伴い、2018/3期の総資産は当該会計基準等を遡及適用した数値となっております。
- (Notes) 1. Figures for FY2010 (fiscal year ended March 2010) are provided in accordance with the segmentation revised under the new management approach from FY2011.
  - 2. Figures for FY2013 (fiscal year ended March 2013) are provided in accordance with the segmentation revised from FY2014.
  - 3. Figures for FY2015 (fiscal year ended March 2015) are provided in accordance with the segmentation revised from FY2016.
  - 4. Accompanying the application of "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Accounting Standards Board of Japan, Statement No. 28, February 16, 2018), etc the figures for Total assets for FY2018(fiscal year ended March 2018) have been restated.

## 有利子負債/EBITDA倍率推移(連結) Trend of Interest-bearing debt/EBITDA Multiple (Consolidated)



(単位:百万円) (Unit: Millions of ven)

									(011111111	
	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
有利子負債 Interest-bearing debt	310,289	310,269	335,864	327,880	321,044	311,010	325,714	314,539	316,399	334,346
有利子負債/EBITDA倍率(倍) Interest-bearing debt/EBITDA (Times)	9.9	9.1	9.3	8.1	7.7	6.7	6.6	6.2	6.3	6.3
ネット有利子負債/EBITDA倍率(倍) Net interest-bearing debt/EBITDA (Times)	9.0	8.3	8.7	7.6	7.1	6.1	6.1	5.9	5.9	5.9

## 連結範囲・従業員数(連結) Scope of Consolidation; Number of Employees (Consolidated)

連結会社数 Number of consolidated subsidiaries

		2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
連結会社	Consolidated subsidiaries	42	37	37	38	38	41	42	40	40	41
持分法適用会社	Equity-method affiliates	2	2	2	2	2	2	1	2	2	2

#### 連結会社一覧(2019年3月31日現在) List of consolidated subsidiaries (as of March 31, 2019)

運輸業(15社) (Transportation (15 companies))

<del>定制术(TOIL) (Transportation</del>	1 (10 dompanies))
事業の内容 (Description of business)	会社名 (Company name)
鉄道事業	京阪電気鉄道㈱、京福電気鉄道㈱、叡山電鉄㈱、
Railway	京福バス㈱、三国観光産業㈱、
	(株)京阪エンジニアリングサービス、(株)京阪ステーションマネジメント、
	㈱京阪エージェンシー
バス事業	京阪バス㈱、京都バス㈱、江若交通㈱、
Bus	京阪京都交通㈱、ケーテー自動車工業㈱、
	京都京阪バス(株)、ケービー・エンタープライズ(株)

#### 不動産業(12社) (Real Estate (12 companies))

T 幼生术(TELE/ (Titodi Editate	(12 companico))
事業の内容 (Description of business)	会社名 (Company name)
不動産事業	当社、京阪電鉄不動産㈱、京阪建物㈱、
Real estate	京阪アセットマネジメント(株)、(株)ゼロ・コーポレーション、
	京阪カインド㈱、イースタン興業㈱、TLS2特定目的会社
建設事業	京阪園芸㈱、京阪ビルテクノサービス㈱、
Construction	京阪産業㈱、㈱かんこう

#### 流通業(5社) (Retail Distribution (5 companies))

»: « · · · · · · · · · · · · · · · · · ·	
事業の内容 (Description of business)	会社名 (Company name)
流通事業	㈱京阪百貨店、㈱京阪ザ・ストア、
Retail distribution	(株)京阪流通システムズ、(株)ビオ・マーケット
	㈱京阪レストラン

#### レジャー・サービス業(8社) (Leisure and Service (8 companies))

事業の内容 (Description of business)	会社名 (Company name)
ホテル事業	(株)ホテル京阪、京阪ホテルズ&リゾーツ(株)
Hotel	
レジャー事業	大阪水上バス㈱、琵琶湖汽船㈱、
Leisure	(株) 樟葉パブリック・ゴルフ・コース、比叡山自動車道㈱、
	びわこフードサービス㈱、比叡山鉄道㈱

#### その他の事業(1社) (Others (1 company))

事業の内容 (Description of business)	会社名 (Company name)
その他の事業	㈱京阪カード
Others	

### 従業員数(連結) Number of employees (Consolidated)

(単位:人)

		2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
合計	Total	7,444	6,781	6,764	6,765	6,711	6,944	6,904	6,922	6,862	6,883
運輸業	Transportation	5,648	4,937	4,868	4,622	4,589	4,760	4,694	4,695	4,438	4,429
不動産業	Real Estate	366	366	360	628	612	575	595	655	821	864
流通業	Retail Distribution	874	915	844	825	821	831	850	859	870	867
レシ゛ャー・サーヒ゛ス業	Leisure and Service	406	400	522	517	513	578	564	564	587	565
その他の事業	Others	8	10	12	13	14	15	14	16	14	13
全社(共通)	Group (common)	142	153	158	160	162	185	187	133	132	145

- (注)1,2010/3期の数値は、2011/3期以降のマネジメント・アプローチ適用後のセグメント区分に組替えて記載しております。
  - 2. 2013/3期の数値は、2014/3期以降の変更後のセグメント区分に組替えて記載しております。
  - 3. 2015/3期の数値は、2016/3期以降の変更後のセグメント区分に組替えて記載しております。
- (Notes) 1. Figures for FY2010 (fiscal year ended March 2010) are provided in accordance with the segmentation revised under the new management approach from FY2011.
  - 2. Figures for FY2013 (fiscal year ended March 2013) are provided in accordance with the segmentation revised from FY2014.
  - 3. Figures for FY2015 (fiscal year ended March 2015) are provided in accordance with the segmentation revised from FY2016.

## 運輸成績(京阪電気鉄道㈱) Transportation Statistics (Keihan Electric Railway Co., Ltd.)





(単位:千人) (Unit: Thousands of neonle)

体定数 Number of passengers

派合致 Number of passengers									(Unit. Thousa	nus or people)
	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
定期外 Non-commuter passes	143,316	144,395	144,826	144,753	144,758	144,509	149,616	150,735	151,946	149,795
定期 Commuter passes	140,435	136,204	134,568	133,805	136,060	136,279	138,757	140,351	142,463	145,304
合計 Total	283,751	280,599	279,394	278,558	280,819	280,788	288,374	291,087	294,409	295,099

(単位:百万円)

旅客収入 Passenger transportation revenue (Unit: Million										fillions of yen)
	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
定期外 Non-commuter passes	33,937	33,866	33,757	33,637	33,565	33,593	34,615	34,853	35,278	35,187
定期 Commuter passes	16,565	16,015	15,798	15,654	15,859	15,831	16,115	16,307	16,541	16,866
合計 Total	50,503	49,881	49,555	49,292	49,424	49,425	50,731	51,160	51,820	52,054